

# Where are we now?

Strategic Planning Data Retreat
December 2025



## STRATEGIC PLAN | 21-25

#### Our mission is to:

empower an inclusive, diverse community of learners to innovate and thrive as global citizens.



# OUR GOALS & STRATEGIES

The following are our current goals/strategies:

- Student Achievement Goal
- 2. Learning Environment Goal
- 3. Family & Community Goal
- 4. High-Quality Staff Goal
- 5. Stewardship of Resources Goal





#### Current Student Achievement Goal

## Refine and extend instructional practices, programs and services to ensure all learners are academically ready for high school and beyond

- Refine and extend our continuum of services to better meet the needs of all students and close performance gaps for identified student subgroups
- Ensure high student engagement and ownership of their learning through hands-on, authentic, and real-life learning opportunities, as well as innovative teaching practices





#### Celebrations

#### **ACCOMPLISHMENTS**

- Implementation of full-day kindergarten instructional program
- Differentiated professional learning opportunity focused on foundational literacy instruction
- Addition of Advanced Learning Specialists, Instructional Coaches, and Student Services Specialists to provide differentiated support that helps both students and teachers grow
- Development of a robust program review process that pairs curriculum-based professional learning with high-quality instructional materials



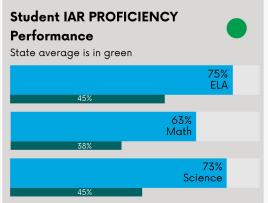


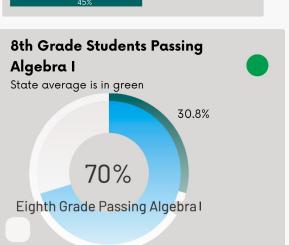
## Graphs from the Journey

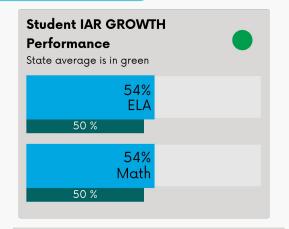




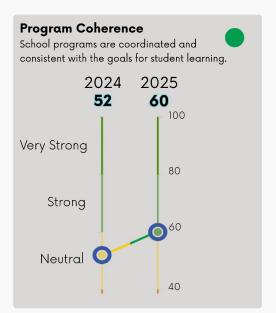












### ISA Percent Meeting/Exceeding | District and State





D25 proficiency in science continues to outperform the state with our students performing at the **96th percentile** compared to other Illinois districts.



#### ISA D214 Sender Districts' Overall Proficiency



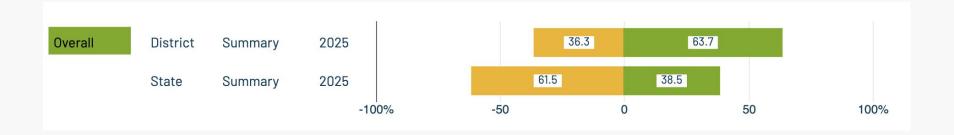


D25 continues to outperform D214 sender districts on the ISA.



#### IAR Math Percent Meeting/Exceeding | District and State

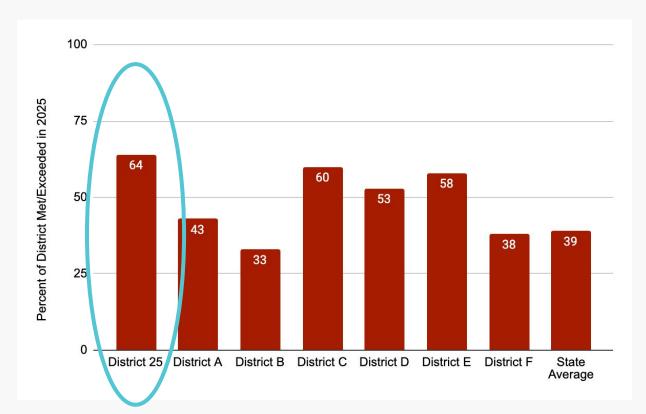




D25 proficiency in math continues to significantly outperform the state, landing at the **92nd percentile** compared to other Illinois districts.

## IAR Math D214 Sender Districts





D<sub>25</sub> continues to outperform the state and all of the other D<sub>214</sub> sender districts in math.



## IAR Math Growth by Student Groups



Growth by Student Group							
Group	Student Group	Student Count^	% Met Benchmark	% High Growth	% Expected Growth	% Low Growth	Growth Effect Size
ELL	ELL	264	32%	31%	60%	9%	+ 0.42
ELL	Not ELL	3,084	67%	23%	65%	12%	+ 0.23
Ethnicity	Asian	400	78%	28%	63%	9%	+ 0.38
Ethnicity	Black	34	26%	9%	79%	12%	- 0.01
Ethnicity	Hispanic	323	44%	18%	65%	17%	+ 0.02
Ethnicity	Other	13	46%	31%	69%	0%	+ 0.67
Ethnicity	White	2,578	65%	24%	65%	11%	+ 0.26
Gender	Female	1,647	61%	23%	65%	12%	+ 0.26
Gender	Male	1,701	67%	24%	64%	12%	+ 0.23
Homeless	Homeless	7	43%	43%	43%	14%	+ 0.43*
Homeless	Not Homeless	3,341	64%	24%	65%	12%	+ 0.25 🔘
IEP	IEP	398	22%	21%	65%	14%	+ 0.17
IEP	No IEP	2,950	69%	24%	65%	11%	+ 0.26
Income	Low Income	443	40%	23%	65%	12%	+ 0.28
Income	Not Low Income	2,905	68%	24%	65%	12%	+ 0.24
EXPECTED				16%	68%	16%	0.00

In math, all student groups grew as expected with our ML (ELL) students demonstrating higher than expected growth and closing the achievement gap.



Higher than Expected Growth Growth is +0.30 or

above



**Expected Growth** 

Growth from -0.29 to +0.29



Lower than Expected Growth Growth from -0.30 to -0.59



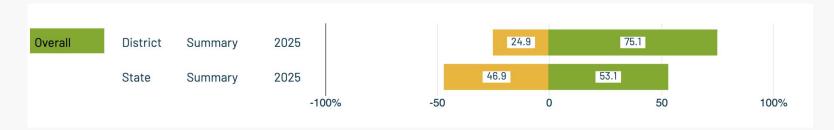
Unsatisfactory Growth

Growth is -0.60 or below



#### IAR ELA Percent Meeting/Exceeding | District and State



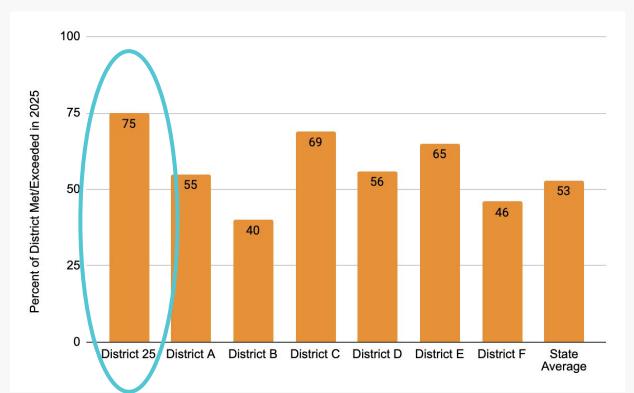


D25 proficiency in ELA continues to outperform the state with our students performing at the **88th percentile** compared to other Illinois districts.



## IAR ELA D214 Sender Districts





D25 continues to outperform the state and all other D214 sender districts in ELA.



## IAR ELA Growth by Student Groups



Group	Student Group	Student Count^	% Met Benchmark	% High Growth	% Expected Growth	% Low Growth	Growth Effect Size
ELL	ELL	263	29%	25%	67%	8%	+ 0.37
ELL	Not ELL	3,090	79%	28%	63%	9%	+ 0.39
Ethnicity	Asian	400	84%	35%	60%	5%	+ 0.63
Ethnicity	Black	34	59%	32%	62%	6%	+ 0.53
Ethnicity	Hispanic	321	58%	26%	63%	12%	+ 0.32
Ethnicity	Other	13	54%	38%	54%	8%	+ 0.52*
Ethnicity	White	2,585	76%	27%	64%	9%	+ 0.36
Gender	Female	1,649	81%	33%	62%	6%	+ 0.54
Gender	Male	1,704	69%	24%	64%	12%	+ 0.25 🔘
Homeless	Homeless	7	43%	14%	86%	0%	+ 0.57*
Homeless	Not Homeless	3,346	75%	28%	63%	9%	+ 0.39
IEP	IEP	397	30%	24%	66%	10%	+ 0.30
IEP	No IEP	2,956	81%	29%	63%	9%	+ 0.41
Income	Low Income	443	50%	27%	64%	9%	+ 0.41

Growth by Student Group

In ELA, many student groups grew higher than expected.
Students with IEPs and ML (ELL) students both demonstrated higher than expected growth.



Income

**EXPECTED** 

above

Higher than Expected Growth Growth is +0.30 or



Not Low Income

**Expected Growth** 

2.910

Growth from -0.29 to +0.29



79%

Lower than Expected Growth

28%

16%

Growth from -0.30 to -0.59



9%

16%

63%

68%

Unsatisfactory Growth

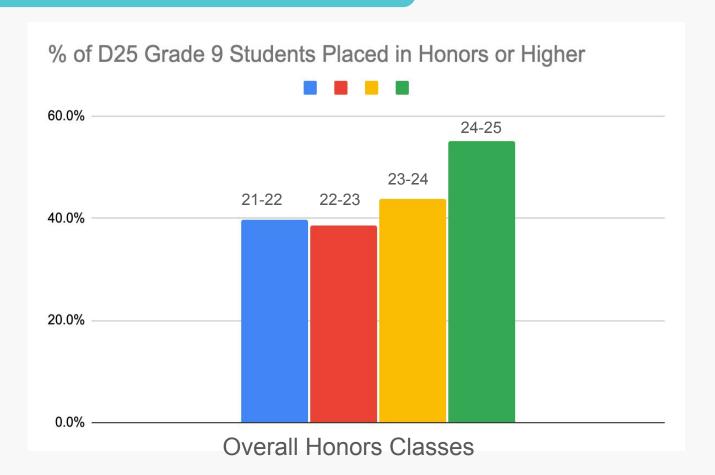
+ 0.39

0.00

Growth is -0.60 or below



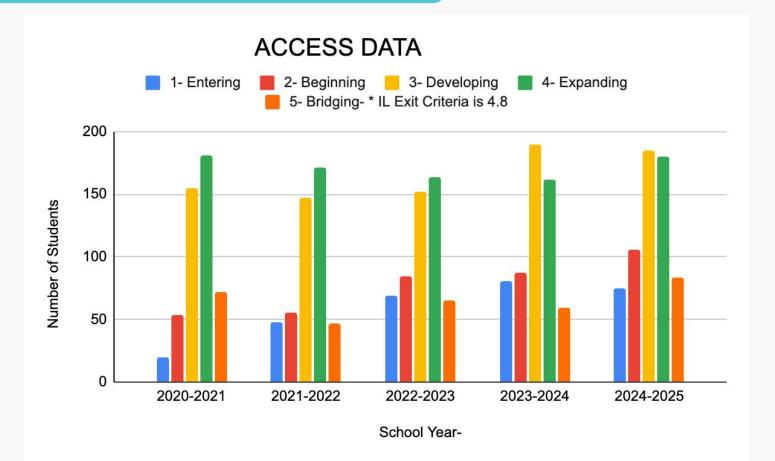
## D25 Placement in D214







### **ACCESS**







## Technology

#### Areas of Focus to Support the Strategic Plan

- Access: Equitable access to high-quality, standardized digital curriculum platforms.
- Innovation: Tools for authentic, hands-on learning student creation.
- Differentiated Support: Adaptive tools for personalized student growth.
- Digital Citizenship: Fostering safe, responsible digital literacy.
- Support: Aligned training for core and emerging program implementation.



## **Professional Learning**

#### **ACCOMPLISHMENTS**

#### Foundational Literacy Transformation (Microcredential):

• Successfully implemented a microcredential program in scientifically-based reading instruction (e.g., LETRS).

#### Formalizing the Program Review Process:

• A comprehensive, cyclical program review process was established and implemented for all content areas, allowing us to systematically evaluate curriculum efficacy, resource allocation, and alignment with academic standards.

#### Strategic Alignment of Professional Learning (PL) and Program Review:

Transitioned professional development to a continuous, job-embedded model by intentionally aligning School
Improvement (SIP) days and subsequent learning activities with the Program Review process. Professional
learning is targeted and relevant, utilizing various methods including instructional coaching and district wide book
studies.



## Current Learning Environment Goal

## Cultivate a healthy climate and culture that creates conditions and supports to meet the needs of all learners.

- Address the growing social, emotional and mental health needs of our students, families, and staff.
- Foster a sense of belonging, mutual understanding and competence to address diversity, equity, social justice, racism and inclusion in our everyday practices.



#### Summative Information

#### **Summative Designation**

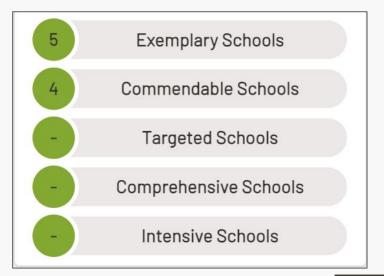
This is an Illinois School Report Card measure of progress in academic performance and student success. Multiple measures determine which one of five Summative Designations is appropriate for each school.

**Exemplary** – Schools performing in the top 10 percent of schools statewide with no underperforming student groups.

**Commendable** – A school that has no underperforming student groups, a graduation rate greater than 67 percent, and whose performance is not in the top 10 percent of schools statewide.

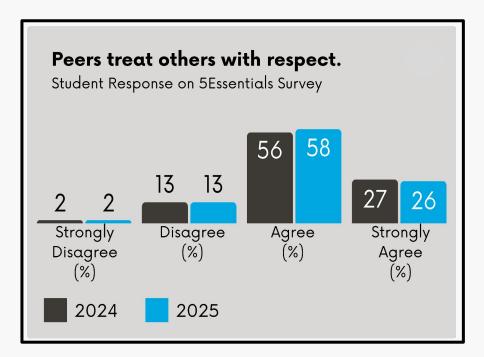
Student groups used in the calculations include:

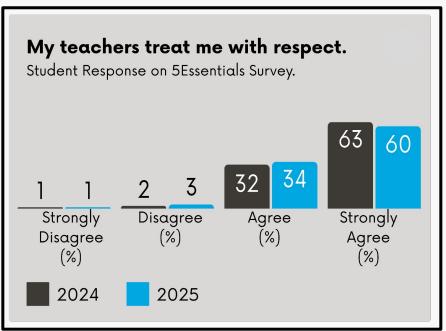
- racial and ethnic identities
- students with Individual Education Plans
- English language learners
- students from low-income families





## **Student Perspective**









## Social Emotional Supports













#### **RULER Implementation**

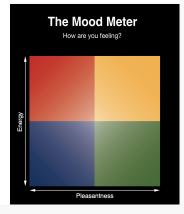
100% implementation for:

ALL students EC-8th

ALL staff

ALL schools





#### **Social Emotional Support Staff**

23 Social Workers11 Psychologists4 Board Certified Behavior Analyst

## Social Emotional Identification Supports

- Student Support Request Form
- Student Risk Assessment
- Student Threat Assessment
- MTSS Social Work Support





## Student Discipline

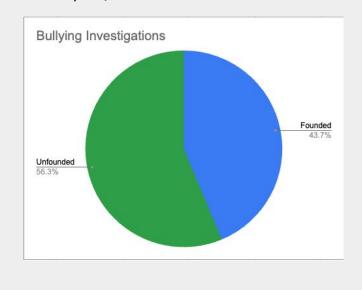
#### **Student Discipline**

The table below provides a summary of discipline incidents occurring during the 2024-25 school year.

	All Discipline Actions	In-School Suspension	Out-of- School Suspension
Total Students	60	50	17
Total Incidents	81	61	20

#### **Bullying Investigations**

Of the 32 bullying investigations during 2024-25 school year, this chart shows the outcome.





## Student Safety Supports







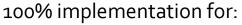


2025





#### **SRP Implementation**



ALL students EC-8th

ALL staff

**ALL** schools





## district 25 HEALTH SERVICES

**Ensuring the** 



17

**Nurses** 

#### **Updated Health Information**

- Allergy Resource Guide
- Cardiac Response Plan
- **Concussion Care Plans**
- Health Registration Forms
- Initial Health History and Health Updates
- **Medication Management Procedures**



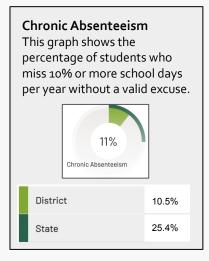
## Family Supports

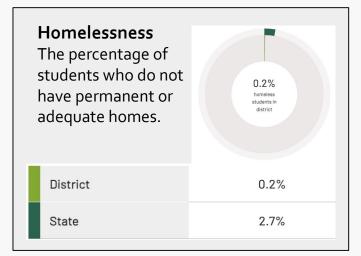
# district 25 (a) STUDENT SERVICES



#### **Community Supports**

Expanded relationships to coordinate support for Housing Food Medical Mental health





Created 25's PARENT 2023





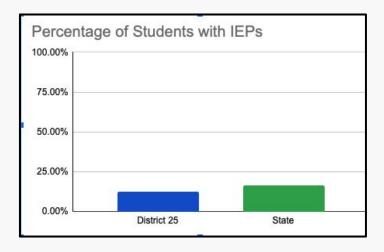
## **Equity Journey Continuum**

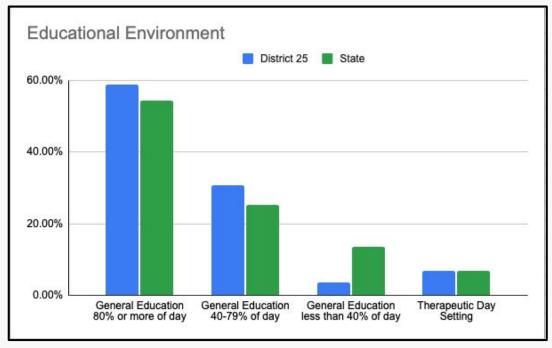
Equity means having high expectations for every learner and providing supports and resources so each learner can meet those expectations. The steps along the continuum represent the measure of equity of students' access to opportunities, practices, policies and programming. It is a fit between resources and student needs.

State Goals	Step 1. Large gaps	Step 2. Moderate gaps	Step 3. Small gaps	Step 4. Minimal gaps
STUDENT LEARNING	_			
LEARNING CONDITIONS				
ELEVATING EDUCATORS				_



### Students with IEPs









# QUESTIONS STUDENT ACHIEVEMENT GOAL LEARNING ENVIRONMENT GOAL



# FAMILY & COMMUNITY GOAL

## Current Family & Community Goal

## Strengthen family and community relationships to enhance learning, teaching, and partnerships.

- Improve classroom, school and district connections, collaboration, and communication with our families and community to enhance external relationships, trust, respect, commitment, engagement and satisfaction.
- Develop effective partnerships with community agencies, higher education and District 214.



#### Improve classroom, school, & District communications

#### District 25 Dish:

- **Purpose:** Consistent touchpoint of information district-wide with our community.
- Frequency: Every other week communication (on Thursday afternoons)
- Audience: District 25 community & staff and any person in the Arlington Heights community that signs
  up to receive it.
- What changed:
  - i. Switched from monthly community to every other week at the beginning of the 2021-2022 school year
  - ii. Added a consistent Superintendent Message to each one in 2024-2025 school year.
  - iii. Archived on our website.







#### Improve classroom, school, & District communications

#### **Staff Monthly Update:**

- Purpose:
  - i. Centralize where and when staff receive needed information from District 25 cabinet.
  - ii. Space for a consistent Superintendent Message to staff.
- Frequency: Once a month
- Audience: All District 25 staff.
- What changed:
  - i. This practice was established at the beginning of the 2024-2025 school year.







#### Improve classroom, school, & District communications

#### **Principal Communications:**

- **Purpose:** Consistent information and touchpoint with school communities 0
- **Frequency:** Once a week (elementary), twice a month (middle) 0
- Audience: Individual school communities & staff
- What changed: 0
  - These are now done mainly through Smore and online newsletter platform.
  - Archived on our website.





















**Dryden Splash** 

Bingaman Blog The Eagle's Landing The Olive Branch The Patton Post

Newsletter

Community Newsletter Westgate Wire Wildcat Weekly





## Improve classroom, school, & District communications

#### Instagram:

#### • Purpose:

- i. Establish an additional (Facebook) space to connect with our community through story
- ii. Deepen the District 25 pride amongst staff and community members
- Frequency: Multiple posts every week (via story, posts, & reels/video)
- Audience: District 25 community (past & present) and beyond.
- What changed:
  - i. This social media account (@ahsd25Social) was established in 2021.
  - ii. How it is utilized (what type of stories are told) is constantly evolving.









# Develop Effective Partnerships

- Strengthened community connections through active participation in the Village Community Connections Partnership, helping create over 2,500 welcome bags for new families in Arlington Heights.
- Ensured District 25 representation in all fifteen North Cook ISC
   Diversity, Equity, Inclusion, and Belonging meetings since 2022,
   fostering shared learning and regional collaboration.
- Celebrated the 10-year anniversary of the Dryden Place Project Garden, highlighting a decade of meaningful community partnership and student engagement.
- Created a Community Supports webpage and Safe25 webpage to connect families with resources that promote the well-being of the whole child.









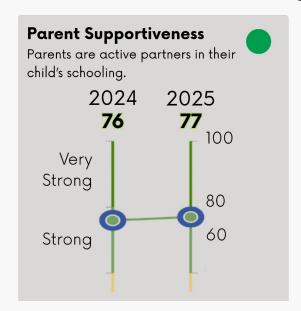
# 5Essentials Data

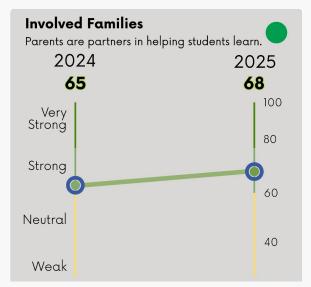


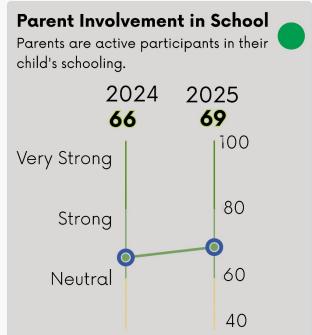




Parents, students, & staff take a 5Essentials survey once a year. The 5Essentials Survey is an annual Illinois survey that gathers feedback from students and teachers about key components of school success. It measures five areas like leadership, instruction, and school climate. Schools use the results to understand strengths and guide improvement efforts.









# 5Essentials Data

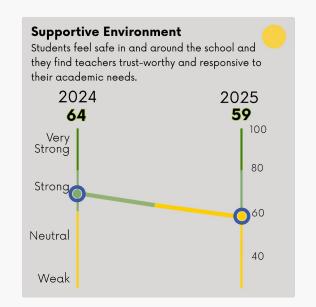


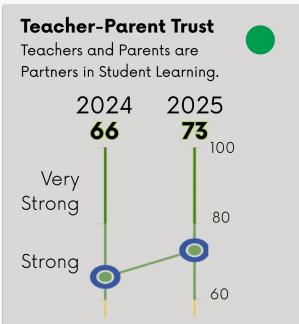




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## Human & Social Community Resources Students come from communities who provide a safe and innovative environment. 2024 2025 67 66 Very Strong 80 Strong







# HIGH-QUALITY STAFF GOAL

# Current High Quality Staff Goal

# Attract, develop, and retain diverse, high-quality, innovative employees.

- Improve policies, procedures and hiring practices with our employees to enhance internal relationships, trust, respect, commitment, collaboration, communication and satisfaction.
- Refine and extend data collection, analysis, progress monitoring and reporting to promote continuous improvement at all levels of the system.



## Celebrations

## **Goal Accomplishments**

- Implemented RULER for all staff and students to strengthen social, emotional, and mental health, fostering a positive school climate.
- Expanded the Student Support Request form to include social-emotional concerns, improving timely identification and support for student needs.
- Developed Student Risk and Threat Assessment processes to enhance safety and proactive interventions for all students.
- Increased student engagement and inclusion by expanding club opportunities and initiating Special Olympics for 3rd–8th graders, while establishing mentoring programs for new faculty and middle school student liaisons.

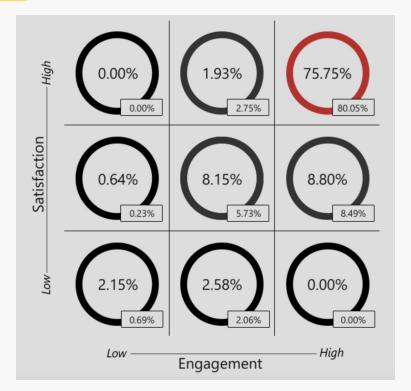


# Staff Culture | HumanEx

## 2025 Full Organization

Engagement: I enjoy what I get to do.

Satisfaction: I want to do it here.

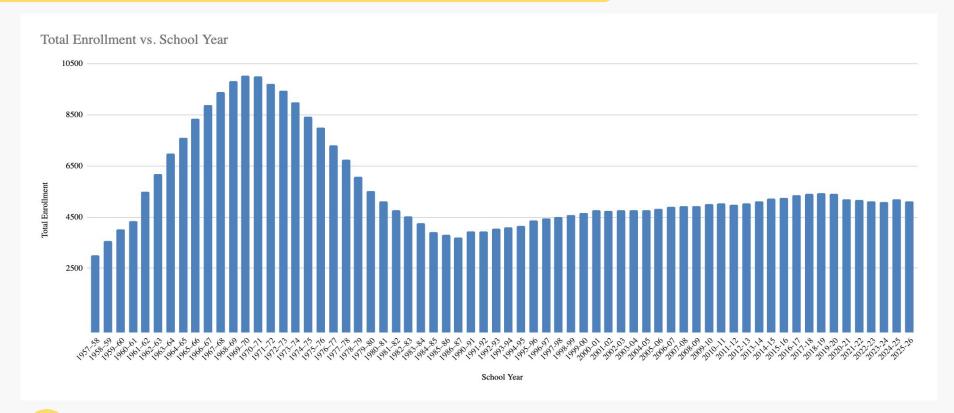


\*25-26 InsightEx Survey



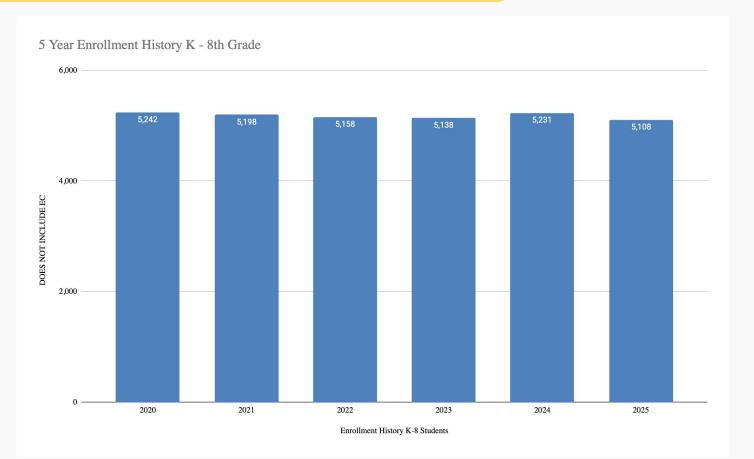


## Historical Student Enrollment





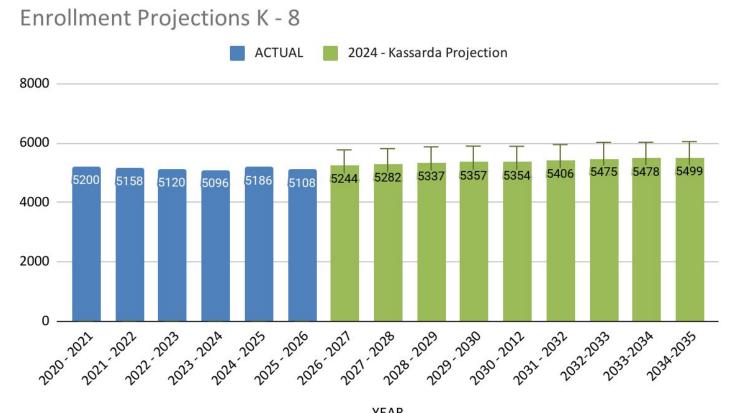
## **Current Student Enrollment**







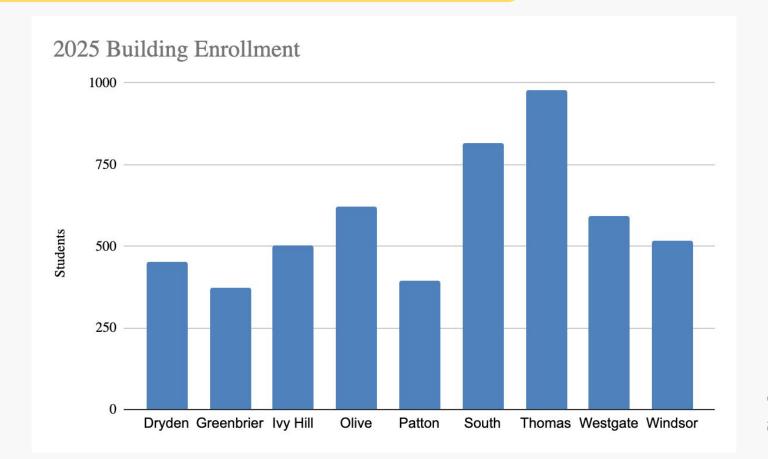
# Projected Student Enrollment







# **Building Student Enrollment**

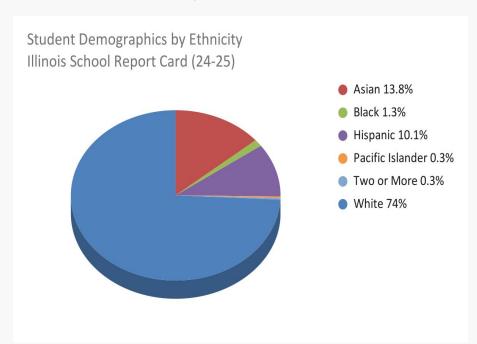


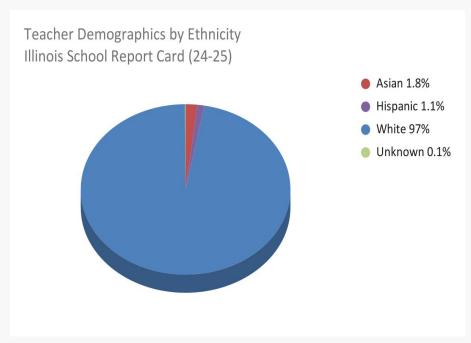




# Student/Teacher Diversity

\*24-25 Illinois School Report Card



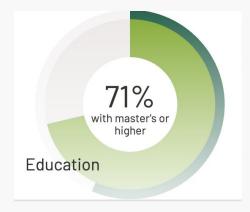




## **Certified Staff**

\*24-25 Illinois School Report Card







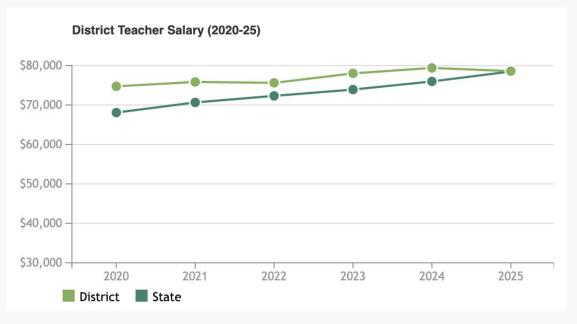




# Certified Staff Salary

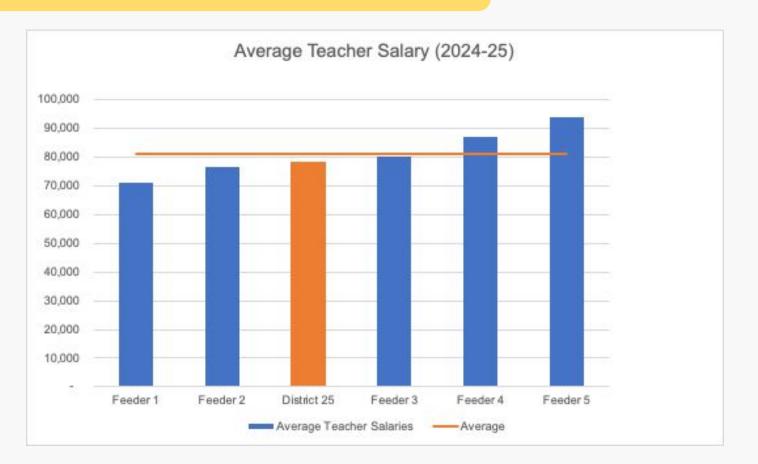
\*24-25 Illinois School Report Card







# Certified Staff Salary Comps



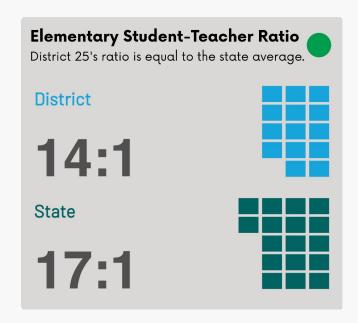




# Student / Staff Ratio

District Grade Level Targets		
KDG	20	
1-2	22	
3-5	25	
6-8	25+	



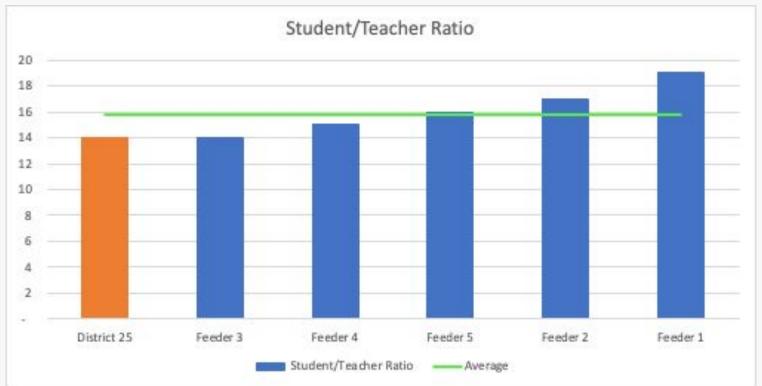


<sup>\*24-25</sup> Illinois School Report Card





# Student / Staff Ratio Comps





# QUESTIONS FAMILY & COMMUNITY GOAL HIGH-QUALITY STAFF GOAL





# Current Stewardship of Resources Goal

Refine and extend instructional practices, programs and services to ensure all learners are academically ready for high school and beyond

- Address time, space and aging facilities to ensure an optimal learning and teaching environment.
- Explore and develop new financial strategies to respond to the changing nature of school funding and projections to continue to offer equitable, high-quality programs and services to our students and families.



## Celebrations

## **Goal Accomplishments**

- Passed a \$75 million referendum to expand facilities for full-day kindergarten and modernize aging buildings, supporting long-term district growth.
- Invested \$1.6 million in new furniture based on district-wide staff survey results, improving learning environments for students and staff.
- Secured new funding through State capital grants, literacy grants, and DCEO grants to support district priorities and ongoing financial needs.
- Maintained strong financial stability with a fund balance over 60%, a sustained Aaa bond rating, and annual transfers from Operations & Maintenance to Capital Projects for future facility needs.



## District Financial Health







#### Financial Recognition

**Bond Rating** 



District 25 is 1 of only 91 districts nationwide with a Triple A Bond Rating. Having a AAA rating means lower borrowing costs for the District.



#### **Financial Profile**

ISBE School District Financial Profile





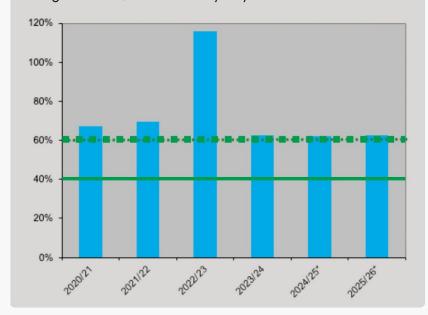
'Recognition' is the highest financial rating a District can receive in their state profile.

#### **Fund Balance**

As a % of next year's expenditures.



The Board's goal was to keep the fund balance between the green lines, with flexibility beyond 60%.



## Fund Balance Goal Rationale

## **Property Taxes**

- Largest sources of revenue
- collected in 2 installments
  - March/April
  - September/October

## **Fund Balance**

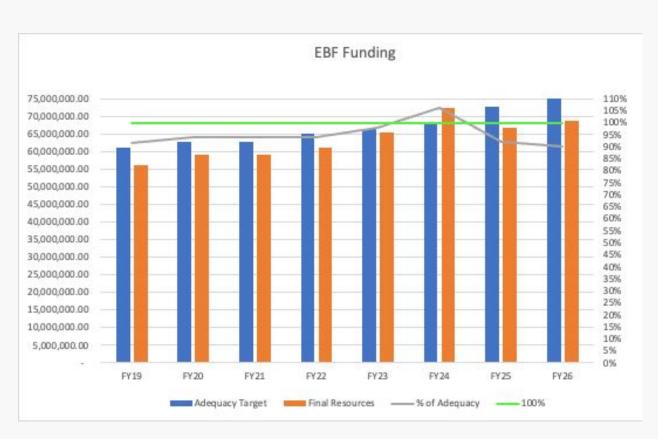
- Measured as of 6/30
- Provides cash flow for expenditures until 2nd installment of property taxes is received

Fall Tax Bill Due Date	Months that reserves will need to cover expenditures	# Months	% of Fiscal Year
August 1	Jul	1	8%
September 1	Jul - Aug	2	17%
October 1	Jul - Sep	3	25%
November 1	Jul - Oct	4	33%
December 1	Jul - Nov	5	42%
January 1	Jul - Dec	6	50%

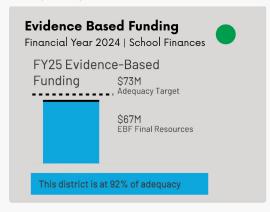


## District Financial Health







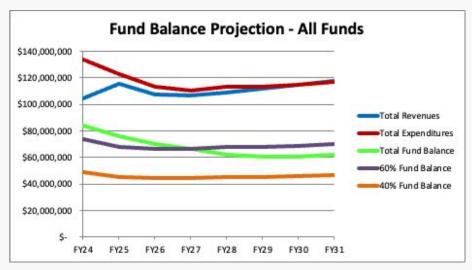


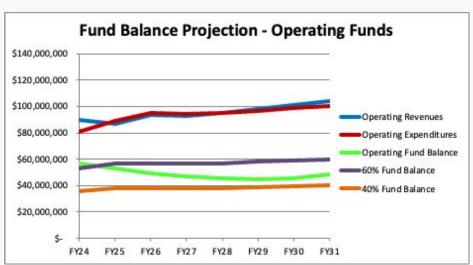
# Financial Profile Score

Category	Score
Fund Balance to Revenue Ratio (weight = .35) - Reflects the overall financial strength.	4
Expenditures to Revenue Ratio (weight = .35) - Identifies how much is expended for each dollar received.	4
<ul> <li>Days Cash on Hand (weight = .10)</li> <li>Provides a projected estimate of the number of days operating expenditures could be net provided no additional revenues were received.</li> </ul>	4
Percent of Short-Term Borrowing Maximum Remaining (weight = .10) - Short-term debt is incurred due to several factors (i.e., delays in receipt of local revenues, etc.).	4
Percent of Long-Term Debt Margin Remaining (weight = .10)  - Long-term debt is incurred for major expenditures, such as building and equipment.	2

# **Projections**

## Revenues / Expenses / Fund Balance

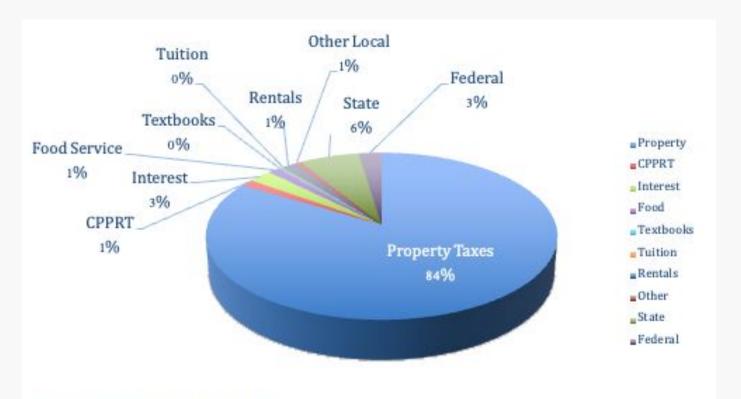








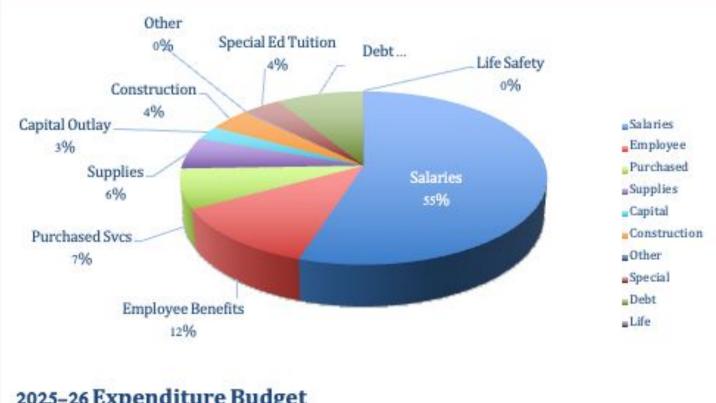
# FY 26 Total Revenue by Source







# FY 26 Expenditures by Type







# Per Pupil Expenditures

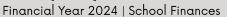


Strong



Weak

#### **Per Pupil Expenditures**





District Avg Spending Per Student

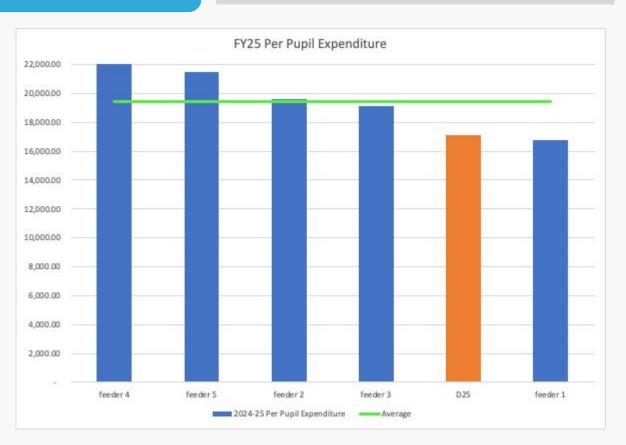
\$129,579,330

Total District Expenditures

### District 25 spends \$2,304 less

than the average of the other D214 feeder districts.



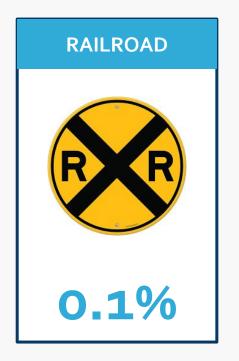


# Assessed Value by Class





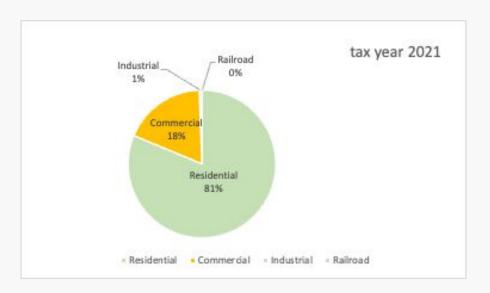


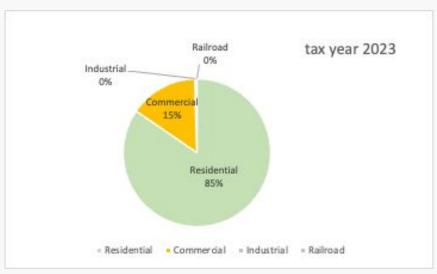


Tax Year 2023 most recent available.



# Assessed Impact on Tax Bills

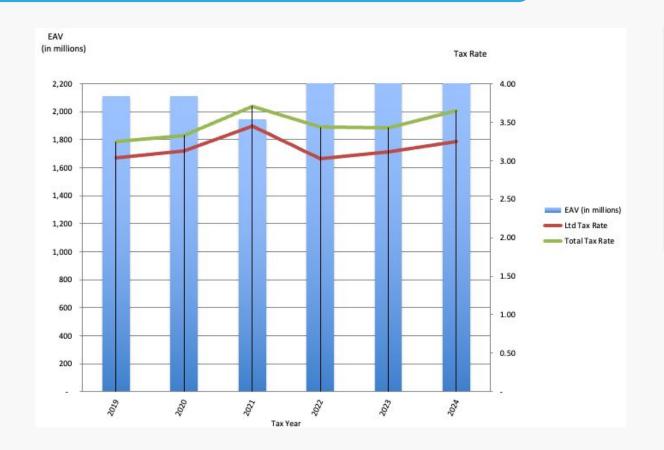




3.2% shift in EAV to residential means homeowners are picking up more of the District tax bill



## Tax Rate and EAV

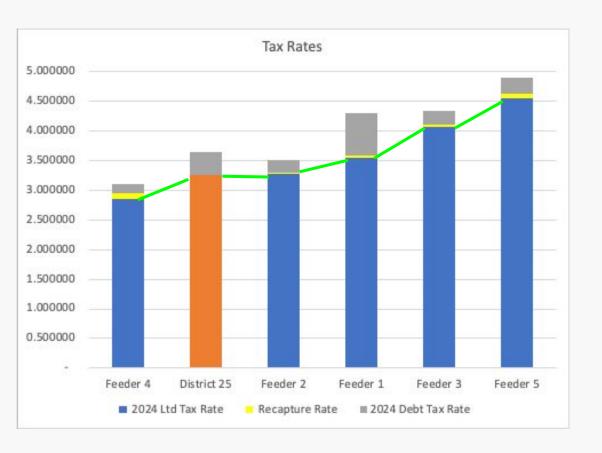


\*Tax rates and Property Values (or EAV) work conversely

\*Economic growth (CPI) and New Property drive property tax increases

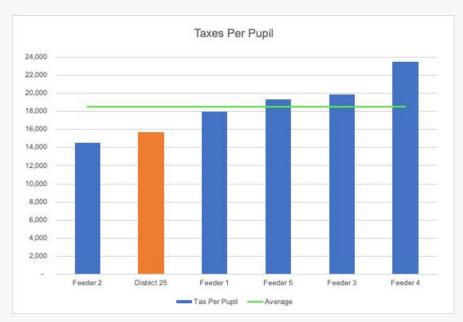


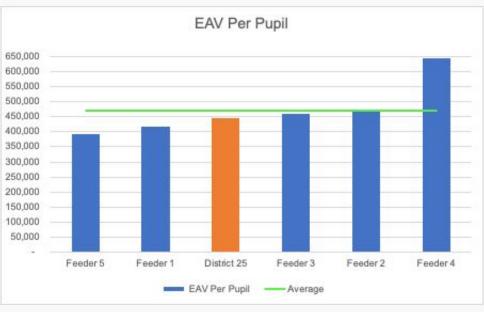
# Tax Rate by District



Average Total Tax Rate Among Feeder Districts = 4.1

# EAV Per Pupil









## Fast Facts

## Lost investment income due to late taxes

- \$560,600 projected due to 12/15 due date
- \$141,000 projected if spring delayed 1 month

## Tax Refunds

- Averaged \$386K over 4 years
- \$2.36M in 2024/25

## **State Funding**

- Proration of mandated categorical funds
  - Transportation reimbursement
  - Special education private facility reimbursement





## **Facilities Review**

Dryden

(1956, `60, `91, '99, '17, `24)



**Greenbrier** (1964, '65, '96, '18, '24)



lvy Hill (1965, '67, '95, '08, '16)



Olive-Mary Stitt (1961, '65, '70, '93, '06, '16, '24)



Patton (1961, '65, '91, '05, '24)



South Middle School



Thomas Middle School (1963, '65, '97, '17)



Westgate
(1956, '59, '64, '94, 06, '09, '24)



## **Facilities Review**

Windsor

(1956, '60, '91, '99, '17, '24)



**Dunton Administration** (1963, '65, '69)



Rand School (Rental) (1968, '70)



Miner (Shop / Rental)





# Facilities Review

Name	Estimated Replacement Cost	2024-2025 sf
Dryden Elementary School	\$46,427,500	74,284
Dunton Administration Building	\$20,000,000	32,000
Greenbrier Elementary School	\$43,612,500	69,780
Ivy Hill Elementary School	\$50,201,875	80,323
Miner Rental Facility	\$49,375,000	79,000
Olive-Mary Stitt Elementary School	\$54,368,750	86,990
Patton Elementary School	\$40,452,500	64,724
Rand Rental Facility	\$51,875,000	83,000
South Middle School	\$91,258,125	146,013
Thomas Middle School	\$90,168,750	144,270
Westgate Elementary School	\$62,405,625	99,849
Windsor Elementary School	\$52,309,375	83,695
	\$652,455,000	1,043,928

# Facilities Order of Priority

## 1. Safety and Mandatory

Internal Observed Safety Items, Illinois School Code, State Laws, Etc.

#### 2. Preserve Schools and Grounds

Inspections, Preventative and Predictive Maintenance, Repairs, etc.

### **Extend Life of Schools and Grounds**

Capital Improvements

## 4. Improve Efficiency

HVAC, Electrical, Building Envelope, etc

## **Enhancements**



Aesthetic and Other Enhancements



# Life Expectancy

#### 15 YEARS



Flooring 15 Yrs



#### 20 YEARS



Ceilings 20 Yrs



Fire Alarm System 20 Yrs



Stage Curtains 20 Yrs



Chillers 20 Yrs



Building Automation System 20 Yrs



Painting (Interior Walls, Exterior Lintels and Other Surfaces) 20 Yrs



Asphalt Parking Lots and Play Lots 20 Yrs



Playground Surfaces
- Rubber
20 Yrs



Playground Surfaces
- & Play Lots
20 Yrs

#### 25 YEARS



Lighting 25 Yrs



Elevators 25 Yrs



Roofing 25 Yrs



Boilers 25 Yrs



Playground Structures 25 Yrs

#### **30 YEARS**



Air Handling Units 30 Yrs



HVAC Unit Ventilators 30 Yrs



HVAC Piping 30 Yrs



Building Envelope - Masonry Tuckpointing, Repairs, etc 30 Yrs

#### **40 YEARS**



Windows, Glazing and Aluminum Entrances 40 Yrs



Office Casework 40 Yrs



Electrical Distribution (Switchgear, Wiring and Terminal Devices) 40 Yrs



Fire Sprinkler System 40 Yrs



Plumbing - Piping and Flxtures 40 Yrs



Site Utilities (Storm, Sewer, Water Main) 40 Yrs

#### 50+ YEARS



Doors Frames and Hardware 50 Yrs

# Top Building Needs

#### Dryden

- Classroom Ceilings, LED Lighting
- Boiler Replacement (due to age/repairs)
- LMC Renovations (Ceilings, LED Lighting, Painting, Flooring)

#### Dunton

- Staff Lounge Galvanized Piping Replacement and Finishes
- Remove Abandoned HVAC, failing casework/cabinets. Selectively replace casework/cabinets.
- Replace Electrical Main Panels (due to age/failure risk)
- Replace Fire Alarm System (obsolete, inadequate)

#### Greenbrier

- Roof South Section (9B)
- Roof Section (5)

#### Ivy Hill

- Galvanized Piping Replacement and Restroom Upgrades (137A and 137B)
- Replace Ceilings and Lighting Throughout Older Portions
- Boiler B-1/2 Replacement
- Roof Section 6

#### Miner

- Replace Unit Ventilators (reached service life)
- 2nd Phase Window Replacement (due to age)
- Replace Deteriorating Galvanized Piping (hot/cold)
- BAS System
- Asbestos Ceiling Removal and Renovations of Classroom Finishes

#### Olive-Mary Stitt

- Fire Alarm System Replacement
- Masonry Tuck-Pointing
- Commons / 2nd Floor Corridor Flooring Replacement

#### Patton

- Replace Poor Condition Classroom Casework
- Remaining AHUs post construction??
- Back Stage Curtains
- New Sound System for Commons (due to age/functionality)
- Water Heater WH-1

#### Rand

- Galvanized Piping Replacement Throughout Building (Restrooms, Classrooms, etc.) and Upgrade Restroom Finishes
- North Roofing Replacement
- Replace Unit Ventilators (reached service life)



# Top Building Needs

#### South

- Replace Air Handling Units AHU-1 through AHU-10 (exceeding service life)
- Unit Ventilator Replacement
- Retrofit and Upgrade Zoned fire alarm system (old, antiquated)
- 3rd Floor Phased Public Corridor Flooring Replacement (due to age/condition)
- Phase 2: Masonry Tuck Pointing / Caulking / Curtainwall work

#### **Thomas**

- LED Lighting Replacements in Classrooms and New Ceilings
- Replace Air Handling Units AHU-1 through AHU-7 (exceeding service life)
- Replace Boilers B-1/2 (exceeding service life)
- Replace Corridor Flooring (2nd floor then 1st floor)
- Replace Commons Lighting with LED and Re-fresh Painting

#### Westgate

- Window Glazing Replacement (Loss of Insulating Gas)
- Air Handling Units AHU-MAIN OFFICE
- Existing Building Chiller Replacement (due to age/repairs)
- Existing Classroom Flooring Replacement
- New Sound System for Commons (due to age/functionality)

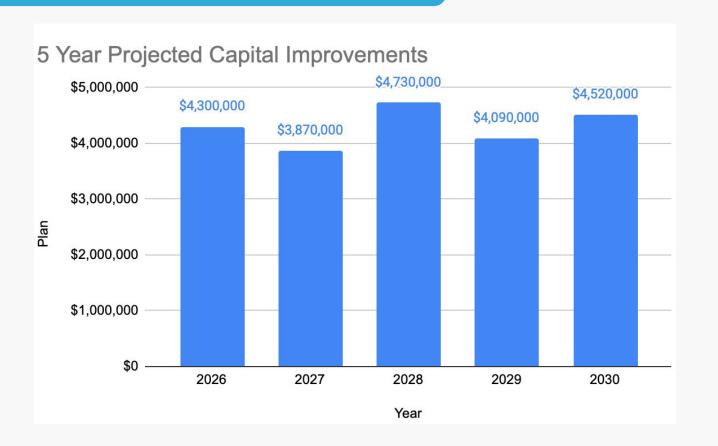
#### Windsor

- Upgrade Lighting to LED and Install New ACT Ceilings
- Masonry Restoration and Tuckpointing





## Facilities Financial Needs





# QUESTIONS STEWARDSHIP OF RESOURCES GOAL





